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A word from the President



Dear Esteemed Members,

India continues to emerge as one of the world's fastest-growing economies, driven by industrial innovation, infrastructure development, technological advancement and a growing emphasis on sustainable growth. As the nation progresses towards becoming a global manufacturing and economic powerhouse, industries are presented with new opportunities to innovate, collaborate, and contribute to long-term prosperity.

The Federation of Gujarat Industries (FGI) remains committed to supporting the industrial community through meaningful engagement and knowledge-sharing initiatives. Through focused discussions on Hydrogen Energy Systems, leadership development and operational excellence, FGI continues to create platforms that help industries remain agile, resilient, and future-ready.

The increasing emphasis on sustainability and responsible business practices is transforming industries across the globe. Recognizing this shift, FGI has established the FGI Knowledge Centre on Sustainability to support member companies in strengthening their ESG (Environmental, Social, and Governance) practices. The Centre aims to help industries enhance compliance, improve competitiveness, and align their growth strategies with evolving stakeholder and regulatory expectations.

As Gujarat continues to strengthen its position as one of India's leading industrial destinations, FGI remains dedicated to fostering innovation, encouraging collaboration, and creating opportunities that contribute to sustainable industrial growth.

Together, we can build a resilient, competitive, and future-ready industrial ecosystem that supports the vision of a developed India.

Warm regards,

Sameer Khera

President, FGI



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Federation Bulletin

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Creating Impact: FGI in April

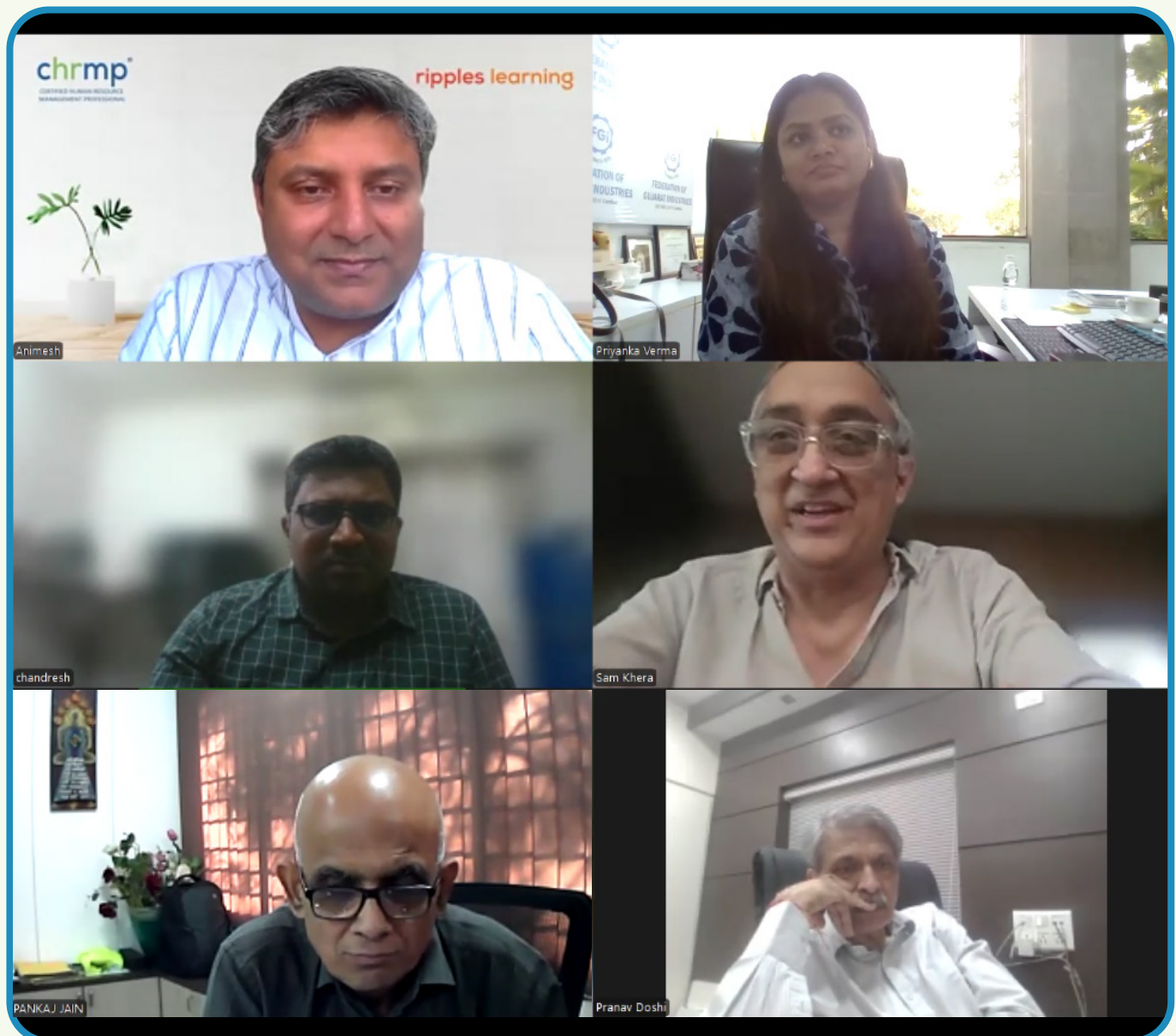
14th April 2026 Discussion on Building a Center of Excellence in AI

Guest Speaker:

Mr. Animesh Rai, COO, Ripples Learning

Artificial Intelligence is no longer a futuristic concept it is rapidly becoming a strategic necessity for organizations seeking innovation, efficiency, and long-term competitiveness. Against this backdrop, FGI organized an insightful online discussion on building a Center of Excellence in AI. The session featured Mr. Animesh Rai, who shared valuable perspectives

on the strategic framework, implementation roadmap, and key components required to establish a successful AI Center of Excellence. The discussion highlighted opportunities for AI adoption across industries while emphasizing the importance of structured implementation, capacity building, and innovation-driven growth.



15th April 2026 Nari Shakti Vandan Sammelan

Chief Guest:

- **Dr. Smt. Manishaben Vakil,**
Minister of State for Women
and Child Development,
Government of Gujarat

Empowering women is central to building a stronger, more inclusive, and progressive society. Reflecting this vision, the Nari Shakti Vandan Sammelan brought together leaders and stakeholders committed to advancing women's empowerment and participation in nation-building. Held at Sir Sayajinagar Gruh, Vadodara, the event highlighted the importance of awareness, leadership

development, and skill enhancement in creating greater opportunities for women. The discussions reinforced the significant role women play in driving social and economic transformation while contributing towards the vision of Viksit Bharat 2047. FGI was represented by Ms. Himali Vyas, Ms. Deepti Sharma, Managing Committee FGI and Ms. Priyanka Verma, Deputy Secretary General, FGI.



15th April 2026 Facility Management Decoded

Chief Guest:

- **Mr. Sharad Gangal, Executive**
Vice President, People
Processor & Member of
Executive Council

Guest Speakers:

- **Mr. Vinit Bhatnagar, COO &**
Managing Director, Adventure
India Private Limited
- **Mr. Yashal Shah, Author of**
Facility Management Decoded

In today's evolving workplace environment, facility management has emerged as a critical function that directly influences operational efficiency, sustainability, and employee experience. Recognizing its growing importance, a seminar on Facility

Management Decoded was organized by The Times of India in association with FGI. The event brought together industry experts who shared practical insights into emerging trends, best practices, and the strategic role of facility management in modern organizations. A key highlight of the programme was the launch of the book Facility Management Decoded by Mr. Yashal Shah, offering valuable perspectives on the future of the profession.



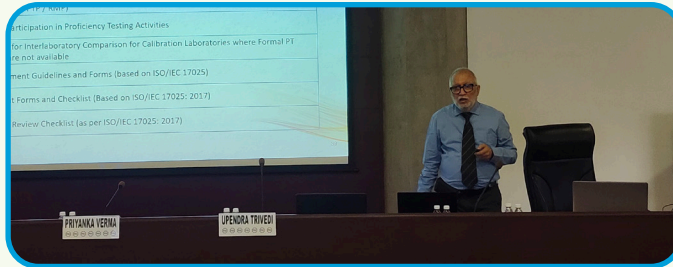
22nd April 2026 Driving Quality Excellence through Gunvatta Yatra – Awareness Program on NABL Accreditation

Guest Speakers:

- **Mr. Upendra Trivedi, Lead Assessor, NABL**

Quality and accreditation are essential pillars of industrial excellence and global competitiveness. Reinforcing the importance of quality-driven practices, the Federation of Gujarat Industries (FGI), in association with the Quality Council of India (QCI), organized the Gunvatta Yatra – Awareness Program on NABL Accreditation and Its Benefits at FGI, Vadodara. The session provided valuable insights into the significance

of NABL accreditation, its role in strengthening quality standards, and the competitive advantages it offers to laboratories and organizations. Participants gained a deeper understanding of accreditation requirements and the importance of adopting quality-focused practices to enhance compliance, credibility, and operational excellence in today's competitive business environment.



29th April 2026 Seminar on Total Productive Maintenance (TPM)

Guest Speakers:

- **Mr. Manish Dhanuka, Founder & CEO, BizOptimized Services**

In an increasingly competitive manufacturing environment, operational excellence depends on reliability, efficiency, and continuous improvement. With this objective, FGI organized a Seminar on Total Productive Maintenance (TPM), providing participants with practical insights into modern maintenance strategies. The session explored TPM principles,

autonomous maintenance practices, implementation methodologies, performance metrics, and the six key TPM measures. Participants gained a deeper understanding of structured maintenance systems that help improve equipment effectiveness, reduce downtime, and enhance productivity across industrial operations.





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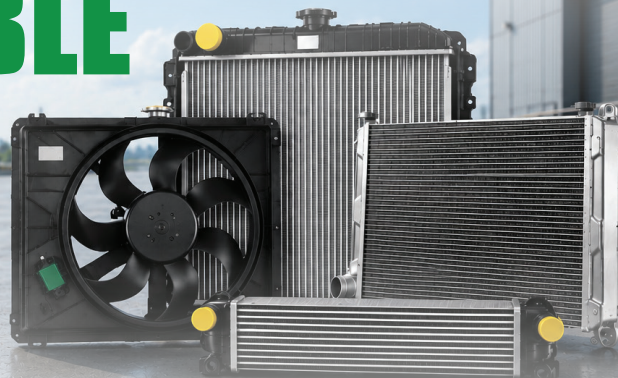


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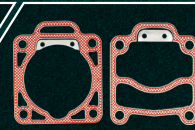
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Solid Waste Management Rules, 2026: Advancing India's Circular Economy through Industrial Responsibility

Introduction

The Solid Waste Management Rules, 2026 introduce a strengthened regulatory framework that shifts India's approach from waste disposal to a circular economy centred on waste segregation, resource recovery, digital governance, and accountability. Key reforms include mandatory four-stream waste segregation, enhanced responsibilities for Bulk Waste Generators (BWGs), environmental compensation based on the Polluter Pays Principle, and end-to-end digital monitoring of waste management activities. For industries, the Rules present an opportunity to improve regulatory compliance, resource efficiency, and ESG performance while supporting sustainable industrial growth. This article highlights the key provisions of the revised rules and their implications for industries and other stakeholders in advancing a more resource-efficient and sustainable economy.

What is Solid Waste Management and Why is it Important?

Solid Waste Management (SWM) is the systematic process of segregating, collecting, processing, recycling, recovering, and safely disposing of waste to protect public health, conserve resources, and minimize environmental

impacts. With rapid urbanisation and industrialisation, effective waste management has become essential for reducing pollution, conserving landfill space, and promoting resource efficiency. Recognising waste as a valuable resource rather than a disposal challenge, the Solid Waste Management Rules, 2026 strengthen India's transition towards a circular economy through improved segregation, decentralised processing, digital monitoring, and greater accountability.

Solid Waste Management in India

India has taken a significant step towards strengthening environmental governance with the notification of the Solid Waste Management (SWM) Rules, 2026, which superseded the Solid Waste Management Rules, 2016. Issued under the Environment (Protection) Act, 1986, the new rules will become effective from 1 April 2026 and establish a more robust framework centred on waste segregation, circular economy, digital monitoring, and accountability of waste generators. The revised regulations reflect India's commitment towards sustainable resource management, cleaner cities, and responsible industrial growth while supporting national initiatives such as Mission LiFE, Swachh Bharat Mission, and the Sustainable Development Goals (SDGs).

SWM Rules, 2016 vs. SWM Rules, 2026: Key Changes

The table below depicts the major differences between SWM Rules, 2016 and the new and updated SWM rule, 2026.

Aspect	SWM Rules, 2016	SWM Rules, 2026 (New Update)
Regulatory Approach	Focused primarily on scientific waste collection, segregation, processing, and disposal.	Shifts towards a Circular Economy model with greater accountability, digital governance, and resource recovery.
Waste Segregation	Segregation at source into Wet, Dry and Domestic Hazardous Waste.	Mandatory Four-Stream Segregation into Wet, Dry, Sanitary and Special Care Waste to improve recycling and safe disposal.
Bulk Waste Generators (BWGs)	General responsibilities prescribed for bulk waste generators.	Clear eligibility criteria introduced ($\geq 20,000$ m ² floor area, $\geq 40,000$ L/day water use, or ≥ 100 kg/day waste generation) along with expanded compliance obligations.

Extended Responsibility	No dedicated framework for Bulk Waste Generators.	Extended Bulk Waste Generator Responsibility (EBWGR) introduced, encouraging on-site wet waste processing or authorised certification.
Compliance & Enforcement	Compliance is largely monitored through inspections and existing regulatory mechanisms.	Environmental Compensation introduced under the Polluter Pays Principle for violations such as non-registration, false reporting, and improper waste management.
Digital Governance	Limited digital monitoring and reporting mechanisms.	Centralised Online Portal for registration, authorisation, reporting, audits, and end-to-end tracking of waste management activities.
Material Recovery Facilities (MRFs)	Mentioned as part of waste processing infrastructure.	MRFs are formally recognised as dedicated facilities for sorting recyclables and receiving additional waste streams for further processing.
Industrial Fuel Use	RDF utilisation is encouraged with limited implementation.	Mandatory progressive Refuse Derived Fuel (RDF) substitution for industries using solid fuels, increasing from 5% to 15% over six years.
Landfill Management	Scientific landfilling encouraged with legacy waste remediation provisions.	Landfilling is restricted to non-recyclable, non-energy recoverable and inert waste, with higher landfill fees, mandatory annual audits, biomining, and legacy dumpsite remediation.
Institutional Framework	Roles defined for Urban Local Bodies and State Authorities.	Stronger coordination through Central and State-level Implementation Committees, enhanced monitoring, and provisions for carbon credit generation by local bodies.

Key highlights of the new SWM rules

One of the most notable reforms is the introduction of mandatory four-stream segregation at source, requiring all waste generators to separate waste into wet waste, dry waste, sanitary waste, and special care waste. This measure aims to improve recycling efficiency, minimise contamination, and maximise resource recovery. Wet waste is intended for composting or biomethanation, recyclable dry waste is directed to Material Recovery Facilities (MRFs), while sanitary and special care waste require specialised handling and disposal. Proper segregation at source forms the foundation of an efficient circular economy and significantly reduces dependence on landfills.

The Rules also redefine the responsibilities of Bulk Waste Generators (BWGs), which include establishments having a floor area of 20,000 square metres or more, water consumption exceeding 40,000 litres per day, or waste generation above 100 kg per day. Government institutions, industries, commercial establishments, educational campuses, healthcare facilities, and residential societies falling within these thresholds are now legally responsible for ensuring environmentally sound collection, transportation, processing, and disposal of waste generated within their premises.

A significant policy innovation is the introduction of Extended Bulk Waste Generator Responsibility (EBWGR). Under this framework, large waste generators are encouraged to process biodegradable waste on-site wherever feasible or obtain an authorised EBWGR certificate where decentralised processing is not practical. Since bulk waste generators contribute nearly 30% of municipal solid waste, this provision promotes decentralised waste management while reducing pressure on Urban Local Bodies (ULBs).

To strengthen enforcement, the Rules introduce environmental compensation based on the Polluter Pays Principle. Non-compliance—including failure to register, improper waste management, submission of false information, or operating without authorisation—may attract environmental compensation to be levied by the State Pollution Control Boards (SPCBs) and Pollution Control Committees (PCCs) based on guidelines issued by the Central Pollution Control Board (CPCB). This marks a transition from advisory compliance to a more accountable regulatory regime.

The SWM Rules, 2026 also embrace digital governance by proposing a Centralised Online Portal for monitoring the complete waste management lifecycle—from waste generation and collection to transportation, processing,

disposal, and remediation of legacy waste dumpsites. Registrations, authorisations, reporting, and facility audits will increasingly be conducted through digital platforms, enhancing transparency, traceability, and regulatory oversight.

For industries, another noteworthy provision is the increased emphasis on Refuse Derived Fuel (RDF). Cement plants and other industrial units using solid fuels are required to progressively substitute conventional fuels with RDF, with substitution targets increasing from the present 5% to 15% over six years. Simultaneously, landfill disposal has been restricted primarily to non-recyclable, non-energy recoverable, and inert waste, accompanied by higher landfill charges for unsegregated waste and mandatory biomining and remediation of legacy dumpsites. These provisions support both industrial decarbonisation and improved resource efficiency.

From an industrial perspective, the SWM Rules, 2026 should not be viewed merely as a compliance obligation but as a strategic opportunity to strengthen environmental performance and ESG readiness. Organisations should establish effective waste segregation systems, strengthen partnerships with authorised recyclers, explore on-site treatment of biodegradable waste, maintain digital records for regulatory reporting, and integrate waste management into broader ESG and sustainability strategies. Such measures can reduce operational costs, improve regulatory compliance, enhance resource efficiency, and strengthen stakeholder confidence.

The revised Rules demonstrate India's evolving policy approach by shifting waste management from a disposal-oriented system towards a resource-efficient circular economy. Their successful implementation will depend upon active collaboration between industries, local bodies, regulators, and citizens. Businesses that proactively align with these reforms will not only ensure regulatory compliance but also improve competitiveness, support national sustainability objectives, and contribute meaningfully to India's transition towards a low-waste and resource-efficient future.

“What industries should do next” Immediate Actions for Industries

- Assess current waste segregation practices.
- Identify whether your facility qualifies as a BWG.
- Establish partnerships with authorised recyclers.
- Strengthen waste documentation and digital record-keeping.
- Explore on-site composting or biomethanation for biodegradable waste.

Conclusion

The Solid Waste Management Rules, 2026 mark a significant shift from waste disposal to a circular economy approach, emphasizing resource recovery, accountability, and digital governance. For industries, these Rules present an opportunity to strengthen ESG performance, improve resource efficiency, and enhance regulatory compliance while reducing environmental and operational risks. Their successful implementation will require collaborative efforts from industries, regulators, local bodies, and citizens to build a cleaner, resource-efficient, and sustainable future for India.

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For further inquiries about ESG and SDG integration, please reach out to the **Centre for Excellence in Sustainability** at sustainability@fgi.co.in or at 9978273676.

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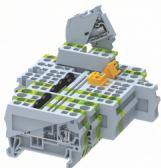


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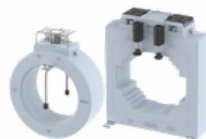
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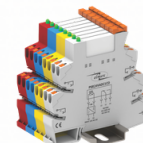
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"It's not about ideas. It's about making ideas happen." — Scott Branson

"A small business is an amazing way to serve and leave an impact on the world you live in." — Nicole Snow

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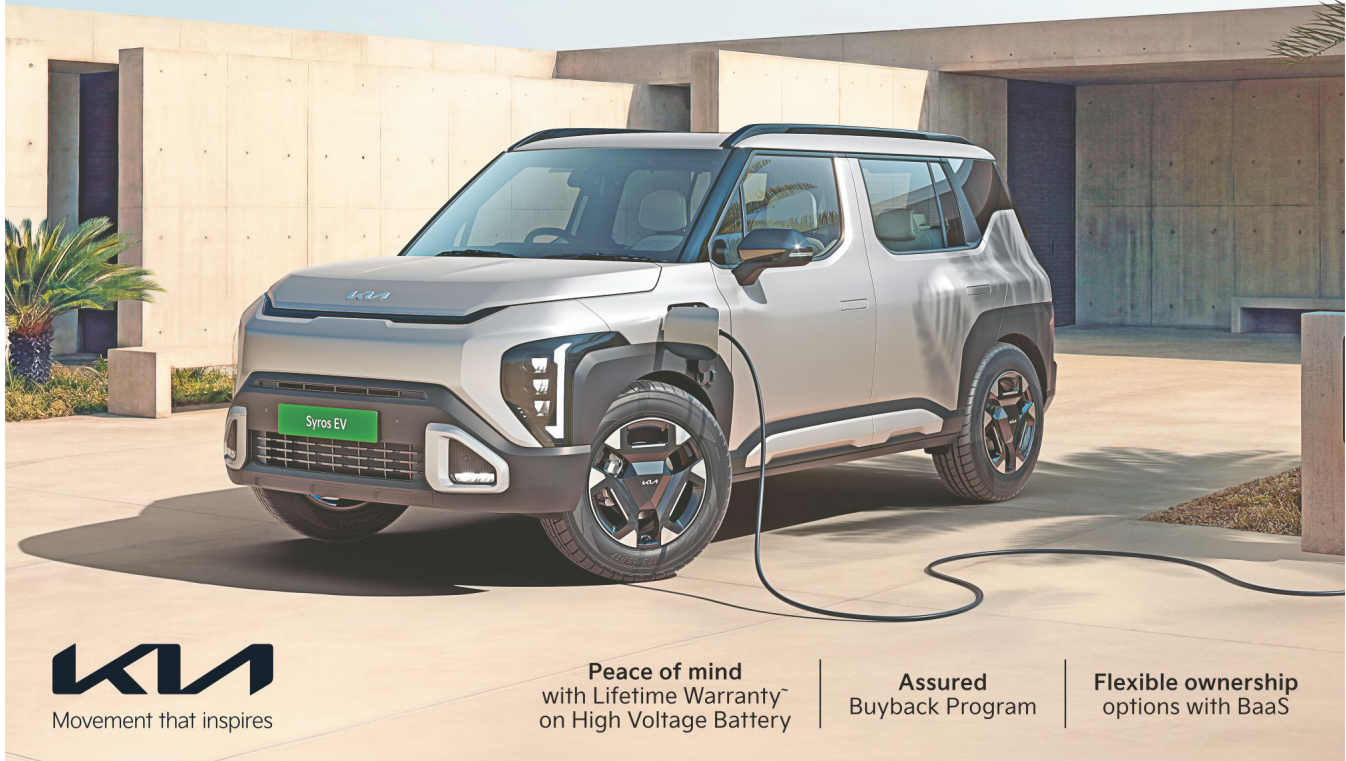
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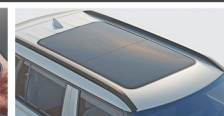
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Driving Progress: FGI in May

2nd May 2026 COLOSSEUM 2026

Keynote Speaker:

- **Mr. Savjibhai Dholakia, Founder, HK Diamonds**

Guest Speaker:

- **Mr. Rajendran Dandapani, Director, Zoho Corporation**

Great businesses are often built on meaningful conversations, strong networks, and collaborative opportunities. In an increasingly interconnected business environment, platforms that bring leaders and entrepreneurs together play a vital role in fostering innovation and growth. COLOSSEUM 2026, organized by BNI with FGI as Ecosystem Partner,

successfully brought together business leaders, entrepreneurs, and professionals at Waves Club, Vadodara. The event served as a vibrant platform for networking, knowledge exchange, and collaboration, creating opportunities for future partnerships and strengthening the regional business ecosystem.



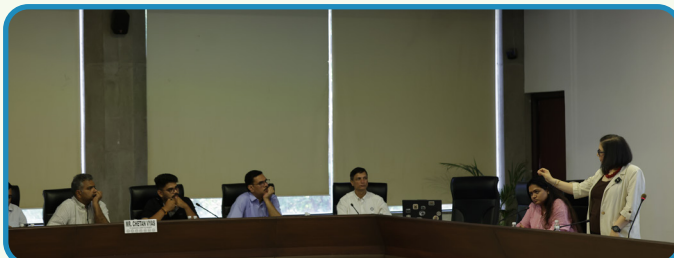
15th May 2026 Talk on “The Leadership Alignment Gap”

Guest Speaker:

- **Ms. Diya Khurana, Leadership Team Alignment Coach**

Successful organizations are built not only on strong leadership but on alignment—where vision, communication, culture, and execution move in the same direction. When leaders are aligned, organizations become more agile, productive, and resilient. With this objective, FGI organized an insightful session on “The Leadership Alignment Gap.”

Conducted by Ms. Diya Khurana, the session explored practical approaches to strengthening leadership alignment, fostering collaboration, improving communication, and creating organizational strategies that drive sustainable growth and long-term success.



26th May 2026 Session on Hydrogen Energy Systems: Production, Storage & Transportation Overview

Guest Speaker:

- **Prof. Awadhesh Kumar Singh**
Vice President – Asset Integrity,
TCR Advanced Engineering Pvt.
Ltd.

Around the world, hydrogen is increasingly being recognized as a transformative force in the transition towards cleaner and more sustainable energy systems. As industries seek innovative pathways to reduce carbon emissions, hydrogen is emerging as a promising solution for the future. Recognizing its growing significance, FGI organized a technical session on “Hydrogen Energy Systems: Production, Storage & Transportation Overview.” The session provided valuable insights into

hydrogen production technologies, storage and transportation challenges, industrial applications, and emerging opportunities within the hydrogen ecosystem. Participants gained a deeper understanding of how hydrogen can contribute to a greener and more sustainable industrial future.





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Actual on site photographs of the Mega Food Park





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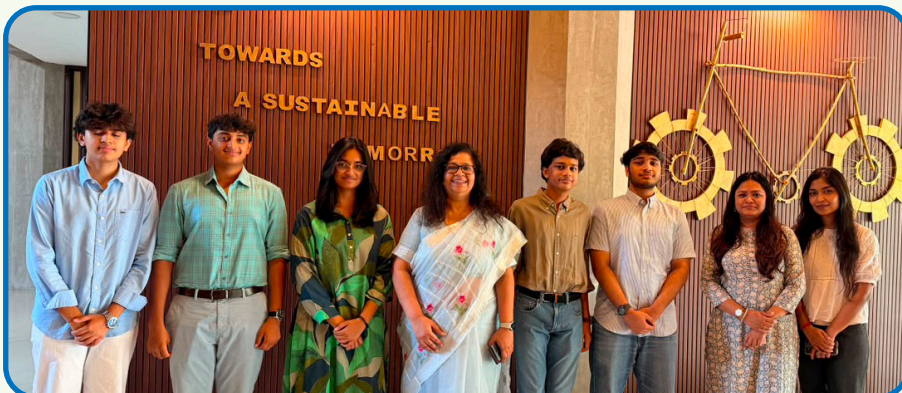
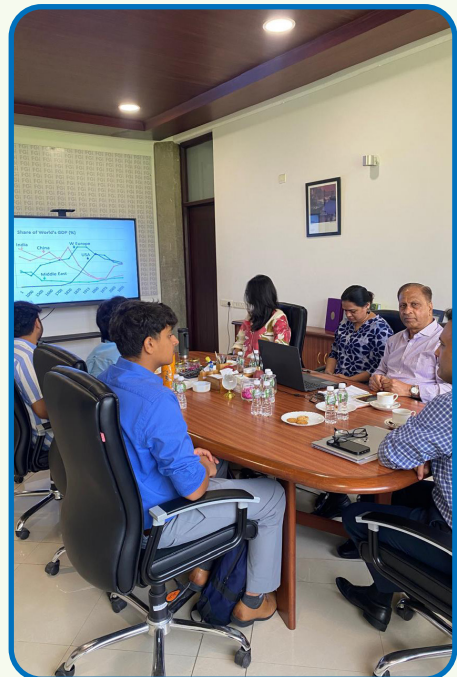
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Shaping Tomorrow: FGI in June

1st – 15th June 2026 Shaping Future Industry Leaders through the 2nd Edition of the Next-Gen Summer Internship Program

The future of industry lies in nurturing young talent and providing them with opportunities to bridge the gap between academics and the corporate world. Building on the success of its inaugural edition, the Federation of Gujarat Industries (FGI) successfully organized the 2nd Edition of the Next-Gen Summer Internship Program from 1st to 15th June 2026. The programme offered students valuable industry exposure through expert mentoring, skill-development

sessions, practical learning experiences, and leadership activities. Participants gained enhanced industry awareness, strengthened professional and leadership skills, and developed greater confidence while interacting with industry leaders. The initiative successfully provided practical workplace exposure and meaningful networking opportunities, preparing students to excel in their future careers.



10th June 2026 Building a Sustainable Future through Industry-Academia Collaboration

Chief Guest:

- **Prof. (Dr.) Bhachandra Mahadeo Bhanage, Vice Chancellor, The Maharaja Sayajirao University of Baroda**
- **Prof. Dr. Amit Dholakia, Director, Atal Bihari Vajpayee Institute of Policy Research and International Studies (AIPRIS), The Maharaja Sayajirao**

University of Baroda

Special Address:

- **Shri Arun Mahesh Babu, IAS, Municipal Commissioner, Vadodara**

Sustainability is no longer an option it is a strategic imperative for industries aspiring to remain globally competitive. Reinforcing this commitment, the Federation of Gujarat Industries organized the programme “Partnering for Capacity Building in Sustainable Development.” The programme marked the launch of the strategic collaboration between FGI, AIPRIS, and The Maharaja Sayajirao University of Baroda, followed by the inauguration

of the FGI Knowledge Centre on Sustainability. The initiative aims to support industries in strengthening ESG practices, encouraging sustainable innovation, and promoting meaningful collaboration between industry, academia, and government for long-term growth. The programme commenced with opening remarks by Mr. Sameer Khera, President, FGI. The event was attended by Mr. Pankaj Jain, Hon. Treasurer, Mr. Abhishek Gangwal, Ms. Neetu Jain, Mr. Chetan Vyas, Mr. Nilesh Shukla, Ms. Geeta Goradia, Mr. Bharat Shah, CA Sanjeev Shah, Ms. Deepti Sharma, and Ms. Priyanka Verma, Deputy Secretary General, FGI.



11th June 2026 Empowering Professionals through Advanced MS-Excel with Data Analytics using AI

Guest Speaker:

- **Mr. Manoj Chakerwari Professional IT Consultant & Freelancer**

The ability to transform data into actionable insights has become a key driver of business success. To equip professionals with future-ready analytical skills, FGI organized an interactive session on “Advanced MS-Excel with Data Analytics using

AI.” Participants explored advanced Excel functionalities, data analytics techniques, and the integration of Artificial Intelligence for generating meaningful business insights. The session demonstrated how AI-powered tools can significantly enhance productivity and support data-driven decision-making across business operations.



22nd June 2026

Celebrating 109 Years of FGI's Legacy of Industrial Leadership

For over a century, the Federation of Gujarat Industries has remained a trusted partner of industry, championing growth, policy advocacy, and sustainable development. Marking its 109th Establishment Day, FGI reaffirmed its commitment to serving as a catalyst for industrial progress and strengthening its engagement with stakeholders at the local, state, and national levels. As part of its Corporate Social Responsibility initiative, FGI distributed educational kits to 210 students from Katoliya Primary School and Khanpur Primary School, supporting access to education and contributing towards community development. The initiative reflected FGI's enduring commitment to creating a positive social impact alongside industrial advancement. The programme was attended by Mr. Pranav Doshi, Senior Vice President; Mr. Nilesh Shukla, Managing Committee Member; Mr. Dilip Shah, Managing Committee Member; Mr. Tarak Patel, Managing Committee Member; and Ms. Priyanka Verma, Deputy Secretary General, FGI.



FGI at Vibrant Gujarat Regional Conference – Central Gujarat 2026

The Federation of Gujarat Industries (FGI) actively participated in the Vibrant Gujarat Regional Conference – Central Gujarat 2026, contributing to discussions on industrial growth, infrastructure, entrepreneurship, and regional development.

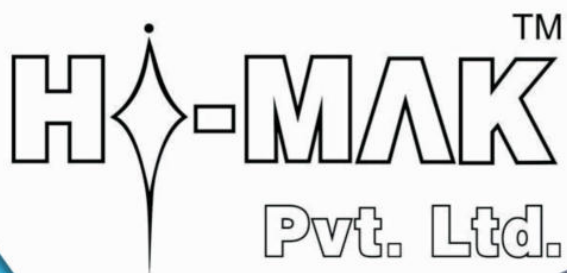
During a one-on-one interaction with **Hon'ble Chief Minister Shri Bhupendra Patel**, **Ms. Geeta Goradia, Managing Committee**

Member; Mr. Pranav Doshi, Senior Vice President; and Ms. Priyanka Verma, Deputy Secretary General, represented FGI and discussed key industry priorities, including Ease of Doing Business, infrastructure, industrial growth, and the Viksit Gujarat Industrial Policy 2026.

Ms. Geeta Goradia also participated as a panelist at the Sashakt Udyogini Samvad, sharing insights on women

entrepreneurship and leadership. At the panel discussion on “High-Speed Rail Corridor as a Catalyst for Economic Growth & Regional Development,” **Mr. Sameer Khara, President, FGI, and Dr. Ajay Ranka, Managing Committee Member, FGI**, shared perspectives on future-ready infrastructure, innovation, talent, automation, and sustainable regional growth. vibrant Gujarat Content





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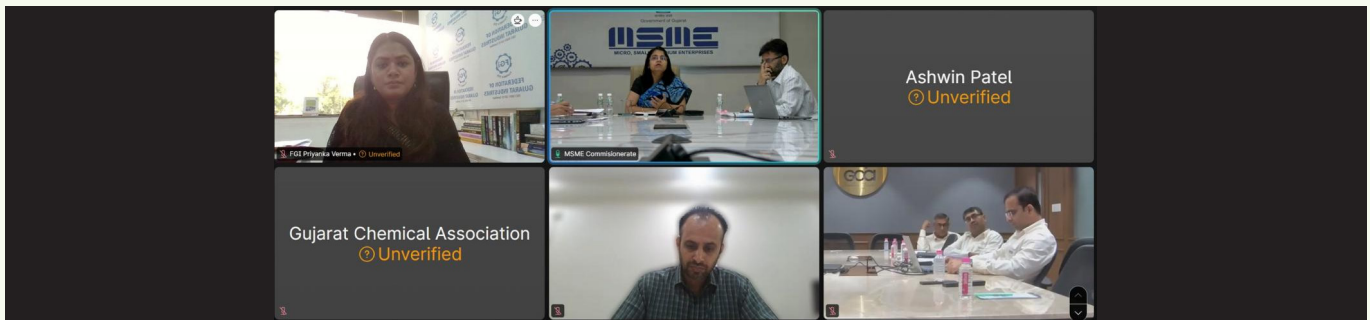
Forum and Meetings

8th April 2026 Meeting of 15th Vadodara Region Micro & Small Enterprise Facilitation Council Hearing for Delayed Payments

Presided By:
**Dr. B.S. Prajapati, Resident
Additional Collector (RAC),
Government of Gujarat**

Micro and Small Enterprises form the backbone of India's industrial ecosystem, and timely payments are essential for their sustainability and growth. Recognizing this, the 15th Vadodara Region Micro & Small Enterprise Facilitation Council convened to address cases related to delayed payments under the MSMED Act, 2006. Held at the District Collector Office, Vadodara, the Council reviewed multiple cases and facilitated

discussions aimed at expediting dispute resolution. Representing FGI, Ms. Himali Vyas, Managing Committee Member, attended the hearing. The proceedings resulted in several cases being referred for arbitration, while others were resolved amicably, reflecting a continued commitment towards strengthening the MSME ecosystem and ensuring timely redressal mechanisms.



21st April 2026 Stakeholders' Engagement on the Operational and Financial Performance of DISCOMs

Chief Guest:
**Mrs. Rekha Parvesh Sharma,
Deputy Accountant General**

As India's energy landscape undergoes rapid transformation, ensuring efficient and consumer-centric

power distribution remains vital for sustaining industrial growth. Bringing together policymakers, industry representatives, and stakeholders, the Stakeholders' Engagement Meeting on the Operational and Financial Performance of DISCOMs served as an important platform to discuss the future of power distribution and service delivery. Organized by the Office of the Principal Accountant General, Ahmedabad, the session focused on flagship initiatives such

as UDAY, RDSS, PM Surya Ghar Yojana, Surya Gram Yojana, and the Free Electricity Yojana. Discussions also covered critical areas including billing transparency, smart metering, outage management, and consumer responsiveness. Representing FGI, **Mr. Pranav Doshi Senior Vice President, and Pankaj Jain Hon'ble Treasurer**, emphasized the need for greater transparency, improved implementation, and enhanced service delivery for industrial consumers.



21st April 2026 FICCI National Executive Committee Meeting

Chief Guest: Shri Bhupendra Patel, Hon'ble Chief Minister, Government of Gujarat



Ms. Priyanka Verma, Deputy Secretary General, represented in the FICCI National Executive Committee Meeting held on 21 April 2026 at Hotel Le Meridien, Ahmedabad. The meeting brought together industry leaders and policymakers and was graced by Shri Bhupendra Patel, Hon'ble Chief Minister of Gujarat, who shared insights on the state's industrial growth and investment outlook. Deputy Chief Minister Shri Harsh Sanghvi also interacted with members on policy support and industry-government collaboration. The discussions reaffirmed Gujarat's position as an investment-friendly state, with a focus on industrial growth, infrastructure development, ease of doing business, and continued stakeholder.

22nd April 2026 28th Meeting of State Advisory Committee of GERC

Reliable, affordable, and transparent power supply remains a cornerstone of industrial competitiveness. As industries continue to navigate an evolving energy landscape, the

need for consumer-focused reforms and efficient service delivery has become increasingly important. At the 28th Meeting of the State Advisory Committee of GERC, **Mr. Pranav Doshi, Senior Vice President**, represented FGI and raised several key concerns affecting industrial consumers. The discussions covered issues such as the non-adjustment of

Time-of-Use (TOU) rebates, increasing cross-subsidy burden, renewable energy settlement mechanisms, smart meter accessibility, billing dispute resolution, and power sector reforms. The representation reaffirmed FGI's proactive role in advocating for policies that support industrial growth and operational efficiency.

1st May 2026 Vibrant Gujarat Regional Conference (VGRC) – Surat

The future of Indian agriculture lies in moving beyond production and towards value creation. Strengthening agricultural value chains, improving processing infrastructure, and

creating greater market opportunities for farmers are increasingly becoming central to rural prosperity and sustainable growth. Reflecting this vision, **Mr. Pranav Doshi, Senior Vice President**, addressed a key session at the Vibrant Gujarat Regional Conference (VGRC) – Surat on the theme "Processing at Source: Value Addition and Higher Returns for

Farmer Prosperity." Sharing the stage with distinguished policymakers and industry experts, he highlighted the importance of farm-gate processing, infrastructure development, and collaborative efforts to enhance farmer incomes while strengthening India's agricultural ecosystem.



7th May 2026 Odisha Investors' Meet

Shri Mohan Charan Majhi, Hon'ble Chief Minister of Odisha

As India's growth story continues to unfold, states are emerging as powerful engines of economic development, each offering unique opportunities

for investment and industrial expansion. Odisha's rapid industrial progress and investor-friendly policies have positioned it as one of the country's promising investment destinations. The Odisha Investors' Meet, held at Hotel Vivanta, Vadodara, showcased the state's industrial

infrastructure, policy initiatives, and opportunities across sectors including chemicals, petrochemicals, textiles, pharmaceuticals, logistics, and manufacturing. The interaction encouraged Gujarat-based industries to explore strategic partnerships and investment opportunities in Odisha's next phase of industrial growth.



13th May 2026 Virtual Meeting by Shri Piyush Goyal, Hon'ble Union Minister of Commerce & Industry with Industry Associations

**Addressed By:
Shri Piyush Goyal, Hon'ble Union
Minister of Commerce & Industry**

In a rapidly evolving global economy, international trade agreements are opening new avenues for Indian industries to expand their reach and compete on the world stage. Leveraging these opportunities effectively is critical for driving exports and strengthening India's position in global markets. FGI participated in a virtual interaction organized by FICCI and addressed by Shri Piyush

Goyal, Hon'ble Union Minister of Commerce & Industry. The discussion focused on maximizing the benefits of India's Free Trade Agreements (FTAs), enhancing export competitiveness, improving market access, and creating new opportunities for MSMEs and exporters across the country.

10th June 2026 Industry Dialogue with the MSME Commissioner, Government of Gujarat

Chaired By:

**Ms. Kshipra S. Agre, IAS
Commissioner, MSME,
Government of Gujarat**

Open dialogue between industry and government is essential for creating a business-friendly ecosystem. FGI participated in an online interaction with the MSME Commissioner, Government of Gujarat, to discuss key issues affecting Micro, Small and Medium Enterprises across the state. The meeting provided industry representatives with an opportunity to highlight challenges relating to rising input costs, delayed payments, access

to finance, regulatory compliances, infrastructure constraints, and overall business competitiveness. The Commissioner assured participants that the concerns raised would be examined to further improve the ease of doing business and strengthen Gujarat's MSME sector. FGI was represented by Ms. Priyanka Verma, Deputy Secretary General.

17th June 2026 Coordinating for a Healthier Tomorrow: Preparations for International Yoga Day

Chaired By:

**Shri Arun Mahesh Babu, IAS
Municipal Commissioner,
Vadodara**

Promoting health, wellness, and community participation requires collective planning and coordinated efforts. In preparation for the celebration of International Yoga Day, a coordination meeting was convened by the Municipal Commissioner, Vadodara, bringing together representatives from various organizations and institutions. The meeting focused on ensuring smooth coordination among

stakeholders, encouraging greater public participation, and making the celebration a grand success. The discussions also witnessed the presence of Ms. Geetaben Makwana, Hon'ble Mayor of Vadodara, and Mr. Aditya Patel, Deputy Mayor, highlighting the city's commitment towards promoting health and well-being. FGI was represented by Mr. Aanand Pandey, Program Officer



19th June 2026 Supporting Employment Generation through Pradhan Mantri Viksit Bharat Rozgar Yojana

Employment generation remains one of the strongest pillars of India's economic progress. Reinforcing its commitment to national development,

FGI participated in the Pradhan Mantri Viksit Bharat Rozgar Yojana (PMVBRY) Incentive Disbursement Event organized by the Employees' Provident Fund Organisation (EPFO). The programme highlighted the Government's continued efforts to promote formal employment, expand social security coverage through EPFO enrolment, and encourage industries to generate sustainable

employment opportunities. The initiative also showcased financial incentives available to employers creating additional employment, contributing towards the vision of Viksit Bharat 2047. From the FGI Secretariat, Ms. Priyanka Verma, Deputy Secretary General, and Ms. Sneha Samanta, HR Officer, represented the Federation.



24th June 2026 Strengthening Global Partnerships through Strategic Collaboration with CEPA, Republic of Korea

Representative from CEPA:
Ms. Bandita Boro
Assistant Marketing Manager,
Chungcheongnam-do Economic
Promotion Agency (CEPA),
Republic of Korea

In today's interconnected global economy, international collaborations play a vital role in expanding business opportunities and strengthening industrial competitiveness. Reinforcing this vision, the Federation of Gujarat Industries (FGI) participated in an online meeting with the Chungcheongnam-do Economic Promotion Agency (CEPA), Republic of Korea, to explore avenues for bilateral industrial cooperation. The discussion highlighted CEPA's initiatives to

strengthen SME competitiveness through global marketing support, Free Trade Agreement (FTA) utilization assistance, overseas exhibition participation, overseas branch office facilitation, and the World Class Plus Company Promotion Project. The interaction opened new avenues for Gujarat-based enterprises to enhance their global presence and foster international business collaborations. FGI was represented by Ms. Priyanka Verma, Deputy Secretary General.



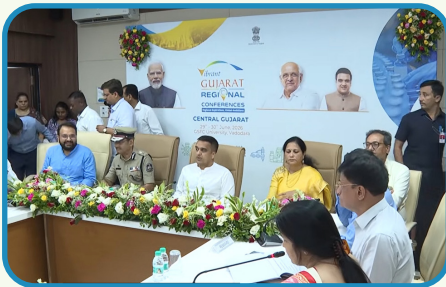
25th June 2026 Strengthening Industry-Government Synergy for the Vibrant Gujarat Regional Conference 2026

Hon'ble Dignitaries:

- **Shri Harsh Sanghvi**
Hon'ble Deputy Chief Minister,
Government of Gujarat
- **Dr. Manishaben Vakil**
Hon'ble Minister of State
for Women & Child Welfare
(Independent Charge) and
Social Justice & Empowerment,
Government of Gujarat

Collaboration between industry and government continues to be the driving force behind Gujarat's remarkable industrial growth. Representatives from leading industry associations

convened with senior government leaders to deliberate on preparations for the Vibrant Gujarat Regional Conference – Central Gujarat 2026. The meeting focused on strengthening stakeholder engagement, encouraging active industry participation, showcasing Central Gujarat's industrial strengths, and promoting investment opportunities that will contribute to the region's long-term economic development and prosperity. FGI was represented by Ms. Priyanka Verma, Deputy Secretary General, and Ms. Sneha Samanta, HR Officer.



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A New Partnership Agenda for Vadodara's MSMEs

Vadodara's natural heritage is straining

Vadodara is a river city and a banyan city. The Vishwamitri originates on the slopes of Pavagadh, meanders through ravines, wetlands and oxbow lakes, and then joins the Gulf of Khambhat. Its floodplains and associated ponds have long acted as natural sponges, moderating flood peaks, recharging groundwater and providing habitat for species ranging from crocodiles and turtles to waterbirds and native palms such as Ravan taad. At the same time, Vadodara's identity as vatodar – “in the belly of the banyan” – reflects a landscape historically dotted with mature banyans and other native trees that buffer heat and improve air quality.

Over recent decades, this heritage has come under intense strain. The 2019 and 2024 floods, with nearly half a metre of rain in hours and thousands evacuated as the Vishwamitri and Ajwa over topped, showed how quickly inadequate nature infrastructure translates into economic and social disruption. When wetlands are filled, floodplains built over, and river channels constrained, flood peaks rise, drainage systems fail, and both people and wildlife (including crocodiles, birds, and mammals) are pushed into risky proximity.

Detailed assessments of the Vishwamitri ecosystem describe sewage inflows, industrial effluents, dumping of construction debris and carcasses in ravines, encroachment on floodplains, deforestation in the catchment and proliferation of invasive species – all contributing to the shrinking and choking of the river system. Local reporting notes rising chloride levels and stretches of the river turning toxic.

For industries, the implications are structural. Flooding and water logging disrupt production, damage equipment and supply chains, and heighten safety risks for workers. Pollution and over abstraction threaten water security, increasing treatment costs and regulatory scrutiny. Loss of tree cover and fragmented habitats aggravate heat stress and air pollution, which in turn affect worker health and productivity, while visible ecological degradation erodes the city's attractiveness for future investment and high skill talent.

A strong foundation for environmental sustainability

Vadodara does not need to invent an environmental agenda from scratch. The city and district already have a substantial base of action on climate resilience, air quality, heat risk, wastewater reuse, water conservation, and ecological improvement. The task now is to recognise these efforts as parts of a larger environmental transition and to align them more clearly around a shared direction.

The Vadodara Municipal Corporation has already demonstrated that environmental management can be pursued through mainstream urban governance. The city has prepared

1 See Prashant Rupera's article [102-yr-old Botanical Garden Narrates Vadodara's History | Vadodara News - Times of India] and Parul Jauhari's publication [The Banyan Tree | A World Of Its Own | Rachnagar]

2 The repository of Vishwamitri Committee reports is available [Vishwamitri River Repository - Paper Ball Educational Innovation | Vadodara | Environmental Sustainability NGO | Climate Change | Nature & Sustainability Education | SDG], while the latest news report is available [Human rights panel warns Vadodara civic body over Vishwamitri floodplain | Ahmedabad News - The Indian Express].

a climate-resilient action plan with clear targets on energy, water, and resilience. It also has an Air Pollution Action Plan under the National Clean Air Programme and a Heat Wave Action Plan 2024, showing that climate and environmental concerns are already entering the city's operational planning systems rather than remaining at the level of aspiration.

At the district level, the Panch Jal Setu approach has added another important dimension by bringing government departments and corporate actors into a common platform around rainwater harvesting, wastewater reuse, and local water management. Civil society groups have mobilised around the Vishwamitri and urban cleanliness, while industrial CSR programmes have contributed to water conservation and cleaner production. Academic institutions, particularly The Maharaja Sayajirao University of Baroda, add further strength through environmental studies, climate research, and technical capability for planning and monitoring.

Vadodara has also seen remarkable efforts by civil society organisations, often supported by CSR funds and facilitated by local government.

Gujarat Nature Conservation Society (GNCS), founded in 1984, runs a Nature Education Park at Sindhrot that serves as a living classroom, documenting flora, fauna and avian life, and hosting residential camps, astronomy sessions and insect museum visits for

students and teachers. Gujarat Ecology Society (GES) combines ecological research with outreach, contributing basin level studies and advisory inputs on conservation and restoration in Gujarat.

SOCLEEN – Society for Clean Environment – has, since 1979, worked to create a “cleaner, greener and pollution free environment” in and around Vadodara. The Community Science Centre (CSC) has, for years, woven energy, water and environment education into school programmes, reaching thousands of learners with practical modules on conservation and pollution.

On the public engagement side, the Vadodara International Marathon has repeatedly adopted cleanliness and sustainability themes, organising Swachhta Runs, large plastic collection drives with schools and SDG Clubs, and environment day learning events. These create city wide moments when environmental concerns are visible, aspirational and shared.

Vadodara has also begun to connect environmental priorities with finance and infrastructure. The Municipal Corporation’s green municipal bond, focused on sewage treatment and treated-water reuse, is especially important in this regard. It signals that the city is capable not only of framing sustainability goals, but also of converting them into investable urban systems. Alongside this, urban forests, Miyawaki plantations, and related green initiatives indicate that ecological improvement is already being treated as part of city-making.

Taken together, these actions suggest that Vadodara has the ingredients for a distinctive model of environmental progress: competent local government, serious industry, active civic institutions, and a knowledge base capable of supporting evidence-led planning. This is not a small advantage. With the right framing, Vadodara can credibly position itself as a city that integrates environmental improvement with economic vitality, public health, and urban quality of life.

Co-Creating a Nature Infrastructure Agenda

An excellent account of consistent citizen action is available [Sarwate, N. and Raval, S.R. 2025. Citizen intercession towards safeguarding the Vishwamitri River, India. *Water Alternatives* 18(2): 419–439]

The above initiatives show that committed leaders, supportive companies and responsive officials can meaningfully improve Vadodara’s environment. The next step is to make such collaboration systemic: institutionalising consultation, cross sector partnerships and long term, basin level planning so that MSMEs treat biodiversity and nature infrastructure as core industrial strategy, with CSR becoming strategic investment in resilience and competitiveness rather than peripheral good deeds.

Vadodara’s industrial future is inseparable from how the city cares for its rivers, wetlands, ravines and tree cover. A shared

agenda between Vadodara Municipal Corporation (VMC), the Federation of Gujarat Industries (FGI) and member MSMEs can recognise four core pillars of nature infrastructure:

- **Rivers and floodplains** – the Vishwamitri and its tributaries carry monsoon flows, dilute pollutants, and provide habitat for aquatic and semi aquatic species.
- **Wetlands, tanks and ravines** – ponds near industrial clusters and ravines along the Mahi and Vishwamitri act as storage and recharge zones.
- **Urban green cover and biodiversity patches** – parks, botanical gardens, campus woodlands and roadside trees influence microclimate, air quality, and connectivity for birds and small mammals.
- **Drainage and catchments** – from Ajwa and Pratappura to village tanks and storm drains, this network determines whether intense rain becomes manageable runoff or crippling flood.

Rather than reacting to each flood or wildlife incident in isolation, partners can use basin diagnostics, jointly agreed restoration priorities and shared monitoring to treat these natural systems with the same seriousness as roads, water supply lines and power infrastructure – laying the groundwork for more formal vehicles, such as an SPV (Special Purpose Vehicle), once experience and project pipelines mature.

To initiate a credible action agenda, Vadodara’s MSMEs need a clear, practical starting point that connects everyday operations to the health of the Vishwamitri basin and the city’s wider nature infrastructure. The aim is not to add a new layer of CSR, but to embed nature positive practice into how factories are designed, maintained and expanded, and how clusters and the city as a whole plan for resilience, growth and talent.

At the facility level, each industrial campus can become a nature positive site: mapping its dependence on nearby waterbodies and tree cover, protecting or enhancing any ponds or wetlands on or near its plots, installing rainwater harvesting and recharge structures, and expanding native tree planting – including banyans – as part of environmental and biodiversity objectives. In parallel, clusters of firms can collaborate on storm water and canal upgrades, shared wetland restoration and continuous green corridors along approach roads and riverfronts, drawing on technical and community knowledge.

At basin scale, FGI’s Centre for Sustainability can convene MSMEs and partners to co create a “Vadodara Nature and Water Security Plan” built around three linked steps:

- **Diagnostics** – jointly mapping rivers, ravines, wetlands, heritage banyans and biodiversity hotspots, and identifying stress and risk zones.
- **Co design** – agreeing priority interventions such as wetland and ravine restoration, riparian buffers, green stewardship and biodiversity net gain projects.

• **Implementation & monitoring** – establishing a simple dashboard of flood incidents, groundwater trends, biodiversity indicators and community perceptions, feeding into company reporting and city planning.

Finally, environmental education and nature internships can

anchor this agenda in people. By supporting nature initiatives of civil society and by hosting interns who help map campus biodiversity, contribute to river health assessments or design low cost improvements – MSMEs can build a pipeline of nature literate workers and managers, with FGI recognising exemplary efforts through annual awards and fellowships (Table 1).

Business issue	Nature infrastructure response	MSME opportunity
Frequent floods and downtime	Restore wetlands and ravines; protect floodplains; strengthen riparian buffers along Vishwamitri and tributaries.	Lower physical risk and downtime; better insurance and credit conversations.
Water stress and treatment costs	Safeguard catchments; install rainwater harvesting and recharge; avoid polluting local waterbodies.	More reliable, cheaper process water; improved regulatory relationships.
ESG and reporting pressures	Integrate biodiversity into ISO 14001 and ISO 17298; pilot TNFD style nature metrics; align with GBF/ NBAP.	Stronger compliance, easier access to investors and supply chains requiring nature positive credentials.
Talent and community trust	Co manage ecosystem parcels and banyan groves; support credible civil society organisations; expand internships and club projects.	Enhanced employer brand; deeper local goodwill; pipeline of nature literate professionals.

Table 1: Linking business issues with MSME opportunities in Nature Infrastructure

The Business Case for Biodiversity

Vadodara's industries sit atop and alongside the Vishwamitri basin, whose ravines, wetlands and banyan corridors are both ecological assets and risk factors. Firms depend on secure, affordable water; functioning drainage; manageable flood risk; tolerable heat and air pollution; and a city reputation that attracts workers and investors. Investing in biodiversity and nature infrastructure – through river basin restoration, wetland protection, tree belt expansion, and support for education and citizen science – is therefore a business decision about resilience, compliance and competitiveness, not simply philanthropy.

At the industry level, investing in nature infrastructure reduces physical and regulatory risks, stabilises water and energy costs, and improves worker health and productivity. Companies that can demonstrate nature positive performance – backed by ISO frameworks, GBF alignment and credible reporting – are better placed to access capital, secure long term contracts and participate in global supply chains increasingly attentive to nature related risk (see Box 1). Supporting education and internships also strengthens internal capability, cultivating managers and engineers who understand that rivers, trees and wetlands are part of their operating environment, not just background scenery.

At the city level, a functioning Vishwamitri ecosystem, protected wetlands, stewarded banyans and engaged youth translate into fewer flood disasters, cleaner air and water, cooler microclimates

and richer public spaces. Civil society and corporate collaboration around public programmes and events can build a shared civic narrative in which caring for nature is part of Vadodara's identity as a cultural, educational and industrial centre. This, in turn, attracts residents, visitors and investors who value quality of life alongside economic opportunity.

At the national level, Vadodara's journey contributes to India's broader commitments under the CBD, GBF and its updated Biodiversity Act. Demonstrating that a medium sized industrial city can re centre biodiversity in its growth story – using multi actor governance, standards, and creative finance – provides a template for other cities grappling with similar river and ecosystem pressures. It also feeds into national objectives on climate adaptation, water security and green jobs, showing that industrial prosperity and ecological integrity can be pursued together rather than in opposition.

For Vadodara, the destination is not simply "less risk"; it is a different kind of pride. A city named after the banyan tree, built along a crocodile bearing river, with a long tradition of education and enterprise, can legitimately aspire to be known as one of India's first truly nature positive industrial cities. Achieving that will require FGI and its MSME members to see rivers, wetlands, birds and banyans not as someone else's business, but as core elements of their own strategy. The tools, policies and partners now exist. The question is whether we are ready to use them.

Box 1: The New Economics of Nature – Why Biodiversity Now Matters to Business

Around the world, biodiversity is moving from the margins of environmental policy into the core of economic and financial decision making. The Economics of Biodiversity review led by Partha Dasgupta argues that economies are “embedded in nature” and warns that humanity’s demands on ecosystems far exceed their capacity to regenerate, calling for a shift from GDP to “inclusive wealth” measures that explicitly value natural capital (Dasgupta, 2021).

Building on this, the Kunming–Montreal Global Biodiversity Framework (GBF), adopted by 196 Parties in 2022, commits governments to a vision of “living in harmony with nature” by 2050 and includes targets to mobilise at least USD 200 billion per year in biodiversity finance and redirect at least USD 500 billion annually from harmful subsidies. GBF Target 15 specifically calls on large companies and financial institutions to assess and disclose their nature related impacts, dependencies and risks.

Financial markets are starting to respond. Private investors are already backing biodiversity projects with competitive risk–return profiles, while larger or riskier projects rely on “blended finance” structures that combine public or philanthropic capital with private investment (Flammer et al., 2025). In parallel, the Taskforce on Nature related Financial Disclosures (TNFD) has created a global framework and LEAP (Locate–Evaluate–Assess–Prepare) process to help organisations identify and report nature related risks; by 2025 more than 300 early adopters representing over USD 4 trillion in market capitalisation had signalled support.

India’s policy landscape is moving in step with these global shifts. The Biological Diversity (Amendment) Act, 2023, effective August 2023, updates the 2002 law by decriminalising offences while significantly increasing fines, streamlining access and benefit sharing (ABS), easing research and IP procedures for Indian entities, and clarifying ABS obligations for domestic companies. At the same time, India’s Biodiversity Finance Initiative (BIOFIN) estimates an annual biodiversity funding gap of roughly USD 6.5 billion, underlining the need to mobilise public budgets, CSR, impact funds and private capital more strategically.

Corporate reporting and standards are being upgraded to match this ambition. SEBI’s Business Responsibility and Sustainability Reporting (BRSR) framework now requires India’s top 1,000 listed companies to disclose nature related information, including proximity to ecologically sensitive areas and community grievance mechanisms. In 2025, the India Business & Biodiversity Initiative (IBBI), CII and TNFD published mapping guidance showing strong alignment between BRSR requirements and TNFD’s recommended disclosures, allowing companies to use one integrated reporting approach for domestic regulators and global investors.

On the standards side, ISO has identified more than 500 existing standards that support GBF targets and is developing biodiversity specific norms through ISO/TC 331. ISO 14001 remains the backbone of environmental management systems, with its 2026 revision giving greater emphasis to ecosystem degradation and biodiversity loss. New companion standards extend this logic: ISO 17298:2025, Biodiversity in strategy and operations, guides organisations in integrating biodiversity into governance, risk and reporting; ISO 17620:2025 sets out a process for designing and implementing biodiversity net gain in development projects, aligned with CBD and GBF goals. The Government of India’s reimbursement of up to 75% of ISO 14001 certification costs for micro and small enterprises further signals a policy push for MSMEs to adopt robust environmental and biodiversity management.

Dasgupta, P. (2021). The Economics of Biodiversity: The Dasgupta Review. HM Treasury, London. [<https://www.gov.uk/government/publications/final-report-the-economics-of-biodiversity-the-dasgupta-review>]

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Dr. Somnath Bandyopadhyay

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NARRATIVES FROM FGI'S NEWEST MEMBERS

PMD Technocrats' Journey as a new Member Towards Manufacturing Excellence



Mr. Jay Dodia
CEO of PMD Technocrats

Mr. Dodia, representing PMD Technocrats, has been instrumental in establishing the company as a trusted name in precision engineering and manufacturing. Specializing in sheet metal deep-drawn components for the automotive, electric motor, and transformer industries, PMD Technocrats has also built a strong presence in the infrastructure sector through its high-quality cable tray systems and bathroom drainage solutions. With advanced fabrication capabilities, stringent quality standards, and a customer-centric approach, the company serves industrial manufacturers, infrastructure developers, distributors, and institutional buyers with products that deliver exceptional performance, precision, and reliability. Driven by innovation, scalability, and timely execution, PMD Technocrats continues to strengthen its position as a dependable manufacturing partner for both domestic and international markets.

Mr. Dodia became a member of the Federation of Gujarat Industries (FGI) after recognizing the numerous advantages the organization offers to its members. The availability of Certificates of Origin (COO), opportunities to participate in international trade delegations, industry - focused workshops, motivational and knowledge-sharing sessions, and recognition through prestigious industry awards have significantly enhanced the company's growth journey. FGI has served as an effective platform for connecting with industry experts, policymakers, and fellow entrepreneurs, enabling the company to remain informed about evolving market trends and technological advancements.

Looking ahead he regards the Federation of Gujarat Industries (FGI) as a vital partner in PMD Technocrats' continued industrial growth and success. He appreciates

FGI's proactive efforts in facilitating dialogue between industry leaders, subject experts, and government representatives to address key industrial challenges while promoting innovation, competitiveness, and sustainable development. Mr. Dodia remains equally committed to actively contributing to FGI's mission by participating in workshops, sharing industry expertise, and supporting collaborative programs that drive industrial and societal progress. With a steadfast focus on manufacturing excellence, quality, and continuous improvement, PMD Technocrats looks forward to strengthening its association with FGI and contributing to the advancement of Gujarat's industrial ecosystem as well as India's manufacturing excellence on the global stage.



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સસ્ટેનેબલ ડેવલપમેન્ટ ગોલ્સ : ૬ ઈન્ડિયન કોન્ટેક્ટસ વિશે અભ્યાસક્રમ

FGI અને એમ. એસ. યુનિ. વચ્ચે ઓનલાઈન અભ્યાસ અંગે MOU

ઉદ્યોગો - શૈક્ષણિક સંસ્થાઓ વચ્ચે સહયોગ મજબૂત બનશે

કેદરેશન એક ગુજરાત ઇન્ડિસ્ટ્રિય ખાતે આજે ઉદ્યોગો અને શીક્ષણ સંસ્થા વચ્ચે સત્તાવધી મજબૂત બનાવવાની દિશામાં કાર્યવાહી થઈ હતી. જેના ભાગ રૂપે ૧૦મીએ એન્જીઆઈ અને એમ. એસ.યુ.નિ. વચ્ચે ઓલોનાઈડન અભ્યાસ અને એમઓયુ કરવામાં આવ્યું હતું. ટકાઉ વિકાસને પ્રોત્સાહન આપવાના હેતુથી આ એમઓયુ કરવામાં આવ્યું હતું. એમ.એસ.યુ.નિ.ના વી.સી. પં. ભાલચંદ્ર ભાણેજી અને એન્જીઆઈના પ્રમુખ સમીર ખેરાએ કરારને ઓપરેટીંગ રૂપે આપ્યું હતું. આ સંઘર્ષને હેઠળ એમ.એસ.યુ.નિ. ખાતે નીતિ સંશોધન અને ભગતના નિર્માણ કેન્દ્ર અટલ ઇન્ફ્યુએન્સ સેન્ટર કોર પોલીસી સિસ્ટમે એન્ડ ટેકનોલોજી સ્ટ્રીડ દ્વારા એન્જીઆઈ સર્વિસ સ્ટેન્ડેન્સ બેલ ડેવલપમેન્ટ ઓર્ગેઝ : પ ઇન્ડિયન કોન્ક્રીટ શીપ્કંડ પેરાવોલો ઓનાઈડન અભ્યાસક્રમ હાથ ધરશે, જે ટકાઉપણ, જાગૃતિ અને ભગતના નિર્માણને આગળ ધારવાના માટે સહાયથી પ્રતિબદ્ધતાને પ્રતિબિંબિત કરે છે, તેનો ઉદ્દેશ ટકાઉ વિકાસ લક્ષ્યો સાથે અર્થપૂર્ણ જોડાણને પ્રોત્સાહન આપતી વખતે વ્યવહારીકાં, વ્યાવસાયિકો, ઉદ્યોગના હિસ્ટેરોઈસ તથા નીતિ પડવંચાઓને સહિત વ્યાપક પ્રેક્ષકો સુધી પહોંચાવવાનો છે.

એફજીઆઈએ સ્થાપના દિવસે
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શાળાના શિશુઓને સહાય આપી



ਸਿਟੀ ਰਿਪੋਰਟਰ | ਵਡੋਦਰਾ

ફેરરેશન ઓફ ગુજરાત ઇન્ડસ્ટ્રીઝ એ પોતાની 109મો સ્થાપના દિવસ ઉજવીને ઉદ્યોગ, વેપાર અને સમાજસેવાની લાંબી પરંપરાને ફરી દૃઢ કરી હતી. સંસ્થાએ 108 વર્ષ પૂર્ણ થવાને નેતૃત્વ અને સભ્યોના સંયુક્ત પ્રયત્નોનું પરિણામ ગણાવ્યું અને ગુજરાતના ઔદ્યોગિક પર્યાવરણને મજબૂત બનાવવામાં સતત કામ કરવાનો સંકલ્પ વ્યક્ત કર્યો હતો. સમુદાય કામ કરવાનો સંકલ્પ વ્યક્ત કર્યો હતો. સમુદાય વિકાસ અને સામાજિક જવાબદારીના ભાગરૂપે સંસ્થાએ ખાનપુર અને કટોલિયા ગામની સરકારી પ્રાથમિક શાળાઓના વિદ્યાર્થીઓને સહાય પહોંચાડી હતી. કાર્યક્રમમાં મેનેજિંગ કમિટીના પ્રણવ દોશી, તારક પટેલ, દિલીપ શાહ અને નિલેશ શુક્લા હાજર રહ્યા અને વિતરણમાં ભાગ લીધો હતો.

સ્થા અને વિતરણમાં ભાગ લીધો હતો. સંસ્થાના પ્રતિનિધિઓએ જણાવ્યું કે ઔદ્યોગિક વેકાસ, નવીનતા, ઉદ્યોગસાહસિકતા અને સમાવેશી વૃદ્ધિને પ્રોત્સાહન આપવાનું કાર્ય આગળ પણ યથાવત રહેશે, તેમજ સભ્યો માટે વધુ મૂલ્ય સર્જવા સાથે વેકસિત ગુજરાત અને વિકસિત ભારતના લક્ષ્યમાં યોગદાન આપાશે.

FEDERATION OF GUJARAT INDUSTRIES (FGI) : PARTNERING FOR CAPACITY BUILDING IN SUSTAINABILITY DEVELOPMENT



The Federation of Gujarat Industries (FGI) recently organized a landmark event at Vadodara, marking a significant step toward strengthening industry-academia collaboration and promoting sustainable development. The event commenced with a Special address by Arun Mahesh Babu, IAS, Municipal Commissioner, Vadodara, who emphasized the importance of collaborative efforts between educational institutions, industry, and government bodies in creating sustainable solutions for future challenges. A major highlight of the event was the launch of a Strategic Collaboration between the Federation of Gujarat Industries (FGI) and The Maharaja Sayajirao University of Baroda. The Memorandum of Understanding (MoU) was formalized in the presence of Prof. (Dr.) Bhalchandra Mahadeo Bhangre, Vice Chancellor, The M.S. University of Baroda. Under this collaboration, AIPRIS (Atal Incubation Centre for Policy Research and International Studies), a policy research and capacity-building centre housed at MSU, will conduct an online course titled "Sustainable Development Goals: The Indian Context" supported by FGI.

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Cultivating Growth: Narratives from FGI's Newest Members



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Torrecid India Pvt Ltd was established in 2010 in Vadodara, Gujarat. We are the leaders in innovation in different sectors with a vast and varied customer base. Our plant is located in Vadodara (Gujarat) and we have a presence in Morbi (Gujarat) and Vijaywada (Andhra Pradesh).



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Seboluxis is a breakthrough medical device manufacturer designed to shift the treatment of chronic scalp conditions from chemical dependent treatments to regenerative cellular treatment. Developed as a first-of-its-kind therapeutic medical device, it tackles a massive market gap in India where over 70 crore people suffer from recurring dandruff and 50% experience a relapse within a month of using standard treatments. The device utilizes a precise, drug-free application of multi-wavelength

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Metal Resources India is a manufacturer of high-purity specialty metal compounds, serving a wide range of industries with quality-driven and innovative solutions. With over three decades of industry experience, we have built a strong reputation for technical expertise, product consistency, and customer-focused service.

Our manufacturing facility at Nandesari, Vadodara, is equipped with modern production and quality control systems, enabling us to deliver products that meet stringent industry standards. Driven by a commitment to quality, reliability, and continuous improvement, Metal Resources India strives to be a trusted partner for customers seeking high-performance specialty metal compounds.



PMD TECHNOCRATS

PMD Technocrats is a precision engineering and manufacturing company specializing in sheet metal deep-drawn components for the automotive, electric motor, and transformer industries, alongside infrastructure products including cable tray systems and bathroom drainage solutions for the construction sector.

As a member of the Federation of Gujarat Industries, PMD Technocrats is committed to delivering quality, reliability, and manufacturing excellence. Leveraging advanced fabrication capabilities and a customer-

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With a focus on precision, scalability, and timely execution, PMD Technocrats is positioned as a dependable partner for domestic and international clients seeking robust manufacturing solutions and long-term value creation. Through continuous improvement and a commitment to quality, the company aims to contribute to the growth of industry and infrastructure across global markets.



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Ezitech Structural Engineers Pvt. Ltd., headquartered in Vadodara, Gujarat, is a multidisciplinary engineering consultancy providing end-to-end solutions in Industrial Architecture, Civil C Structural Engineering, FEED C Detailed Engineering, Project Management Consultancy (PMC), Structural Audits, and 3D Engineering Services.

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SKR enterprise is one of the leading manufacturer, supplier, and exporter of high-performance dust collector filter bags and a complete range of filtration accessories. Their extensive product line includes: Non-Woven & Woven Filter Bags (Pulse Jet & RABH), Filter Cages & Venturis, Filter Cartridges, Edge-Cutting Nozzles for Paper Mills, Solenoid Valves, RABH Filter Bag Assemblies (D-Cap, J-Hook), Heater Pads, Fluorescent Powder and other essential components for efficient dust

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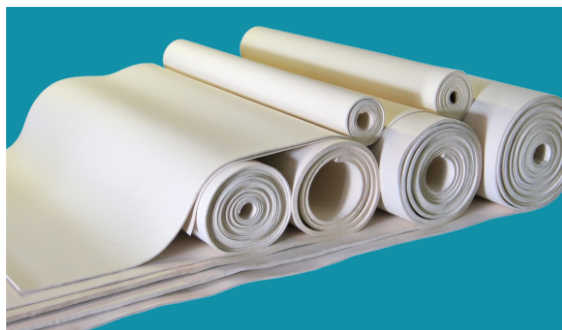


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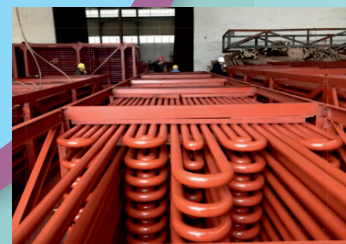
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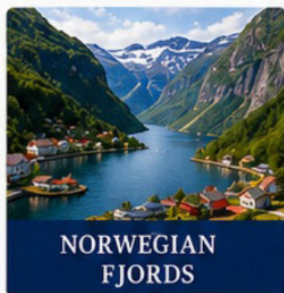


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ARTICLE

FGI Continues to Advocate for Industrial Electricity Reforms

For nearly two decades, the Federation of Gujarat Industries (FGI) has actively represented the interests of industrial electricity consumers before the Gujarat Electricity Regulatory Commission (GERC), regularly submitting suggestions and objections on tariff petitions. In recognition of its continued contributions, GERC has nominated an FGI representative to its Electricity Supply Code Review Panel (ESCRP).

As part of this engagement, we were invited to present key issues affecting industrial electricity consumers at the 28th Meeting of the State Advisory Committee hosted by GERC. The forum had very fruitful discussions in the presence of Hon'ble Chairman & Members of the GERC, MDs/ Chief Engineers of State DISCOMS (PGVCL, UGVCL, DGVCL & MGVCL), Torrent Power & GETCO; as well as other domain experts of the Electricity Sector, including representatives of 2 Industries' Associations - Federation of Gujarat Industries (FGI) & Gujarat Chamber of Commerce & Industry (GCCI), Bhartiya Kisan Sangh, IIT Gandhinagar and ERDA - leading to the conclusion of some important issues, as also paving the way for several systemic improvements that would benefit the Electricity Consumers.

FGI highlighted several critical concerns, including the pending implementation of

the Time of Use (TOU) rebate, transparent billing practices, rational banking charges, uniform renewable energy accounting, smart meter functionality, faster resolution of billing disputes, and prudent infrastructure investment by utilities. The Federation also stressed the need for greater transparency and accountability in the power sector to ensure a fair and efficient electricity ecosystem for industries.

A significant outcome of the discussions was the announcement that a large number of electricity consumers across Gujarat will receive the Time of Use rebate of ₹0.60 per unit for electricity consumed between 11:00 a.m. and 5:00 p.m., effective from 1 April 2026. This milestone reflects the impact of FGI's sustained efforts in representing industry concerns and its continued commitment to fostering a transparent, consumer-centric power sector in Gujarat.



Article by:

Mr. Pranav Doshi, Senior Vice President, FGI

Stakeholders Engagement



The Federation of Gujarat Industries proudly congratulates **Ms. Deepti Sharma, Managing Committee Member, FGI**, on her selection to the prestigious Goldman Sachs 10,000 Women Program at Indian Institute of Management (IIM), Bangalore.

Her selection is a recognition of her commitment to financial excellence, visionary leadership, and lifelong learning. This distinguished achievement reflects the values of professionalism, continuous growth, and excellence that strengthen both individual leadership and the FGI community.

FGI extends its heartfelt congratulations and wishes Ms. Sharma continued success as she continues to inspire innovation, leadership, and entrepreneurial excellence.

12th June 2026 Courtesy Meeting with the Mayor of Vadodara

The progress of a city is driven by strong partnerships between civic administration and the industrial community. Reinforcing this shared vision, the Federation of Gujarat Industries (FGI) extended its warm congratulations to Ms. Geetaben Makwana on her appointment as the Mayor of Vadodara. During the courtesy meeting, FGI conveyed its best wishes for her successful tenure and reaffirmed its commitment to working closely with the city administration in promoting industrial growth, strengthening infrastructure, and contributing towards the overall development and prosperity of Vadodara. FGI

was represented by **Ms. Priyanka Verma, Deputy Secretary General**, who extended the Federation's greetings and best wishes on behalf of FGI.



Strengthening India-Japan Economic Partnerships

Our **Hon. Treasurer, Mr. Pankaj Jain** had the privilege of attending the India-Japan Joint Economic Forum 2026 held in New Delhi in the esteemed presence of the Hon'ble Prime Minister of India, Shri Narendra Modi.

We are proud of his representation at this prestigious forum, which brought together leaders from government and industry to strengthen India-Japan economic collaboration. We wish him continued success as he continues to champion the voice of industry on distinguished national and international platforms



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- Dextrose
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- Glycerine
- Insoluble Saccharine
- Monosodium Glutamate
- Pectin
- Phosphoric Acid
- Potassium Sorbate
- Potato Starch
- Sodium Acid Pyrophosphate
- Sodium Benzoate
- Sodium Bicarbonate
- Sodium Citrate
- Sodium CMC
- Sorbic Acid
- Sorbitol
- Soya Lecithin
- Stevia
- Sucralose
- TBHQ
- Xanthan Gum

Industrial Chemicals

- Acetic Acid
- Aluminium Chloride
- Benzaldehyde
- Benzyl Alcohol
- Benzyl Chloride
- Bleaching Powder
- Caustic Potash
- Caustic Soda
- Chlorinated Paraffin Wax
- Chloroform
- Ethyl Acetate
- Formic Acid
- Glycerine
- Hydrazine Hydrate
- Hydrochloric Acid - HCl
- Hydrogen Peroxide
- Isopropyl Alcohol - IPA
- Liquid Chlorine
- Methylene Chloride
- Oxalic Acid
- Phosphoric Acid
- Poly Aluminium Chloride
- Potassium Carbonate
- Potassium Permanganate
- Soda Ash
- Sodium Hypochlorite
- Sodium Nitrate
- Sodium Nitrite
- Technical Urea
- Toluene

Imported Chemicals

- Acrylic Acid
- Barium Carbonate
- Dicyandiamide - DCDA
- Dimethyl formamide - DMF
- MAA
- Propylene Glycol - PG
- Ethyl Acrylate
- Maleic Anhydride
- Melamine
- Methacrylic Acid - MAA
- Phthalic Anhydride
- STPP

Polymer Division

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- Liner Low Density Polyethylenes (LLDPE)
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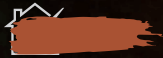
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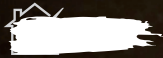
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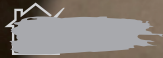
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